

Alvarez & Marsal Canada Inc. Licensed Insolvency Trustees

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February 15, 2023

To: Whom it may concern

Re: BBB Canada Ltd. (the "Applicant", or the "Company")

On February 10, 2023, the Company commenced court-supervised restructuring proceedings under the *Companies' Creditors Arrangement Act*, R.S.C. 1985, c. C-36, as amended (the "CCAA") by obtaining an order (the "Initial Order") from the Ontario Superior Court of Justice (Commercial List) (the "Court"), which, among other things, provides for a stay of proceedings until February 21, 2023 (the "Stay Period"). The Stay Period may be extended by the Court from time to time. Also pursuant to the Initial Order, Alvarez & Marsal Canada Inc. was appointed as monitor (the "Monitor") of the business and financial affairs of the Company.

A copy of the Initial Order and all materials filed in these proceedings may be obtained at the Monitor's website at www.alvarezandmarsal.com/BBBCanada or on request from the Monitor by calling 1-844-864-9548 or by emailing BBBCanada@alvarezandmarsal.com.

Pursuant to the Initial Order, during the Stay Period, all persons having oral or written agreements with the Company or statutory or regulatory mandates for the supply of goods and/or services are restrained until further Order of the Court from discontinuing, altering, interfering with or terminating the supply of such goods or services as may be required by the Company, provided that the normal prices or charges for all such goods or services received after the date of the Initial Order are paid by the Company in accordance with normal payment practices of the Company, or such other terms as may be agreed upon by the supplier or service provider and the Company and the Monitor, or as may be ordered by the Court.

During the Stay Period, all parties are prohibited from commencing or continuing legal action against the Company and all rights and remedies of any party against or in respect of the Company or its assets are stayed and suspended except with the written consent of the Company and the Monitor or leave of the Court.

If you have any questions regarding the foregoing or require further information, please consult the Monitor's website at www.alvarezandmarsal.com/BBBCanada or should you wish to speak to a representative of the Monitor, please contact the Monitor at 1-844-864-9548 or by emailing BBBCanada@alvarezandmarsal.com.

Yours very truly,

Alvarez & Marsal Canada Inc.

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In its capacity as Court-Appointed Monitor of Monitor of BBB Canada Ltd. and Bed Bath & Beyond Canada L.P., and not in its personal or corporate capacity