



BRIAN FOX

MANAGING DIRECTOR

NEW YORK

quick facts

- Co-Head of the Eastern Region for A&M Restructuring & Turnaround
- 30+ years of experience in financial advisory, operational improvement, and interim management
- Focuses on operating and financial restructurings and turnarounds both in and out of bankruptcy



Brian J. Fox is a Managing Director with Alvarez & Marsal Restructuring & Turnaround in New York. As Co-Head of the Eastern Region, he provides a full range of financial advisory, operational improvement, and interim management services in restructurings and other special situations, both in court and outside of bankruptcy.

Mr. Fox has worked with companies to develop operational improvement programs around customer and product profitability, working capital reduction, and expense reduction. He has assisted in the review and development of cash-flow and liquidity forecasts, strategic and operating plans, capital structure alternatives, and the development, negotiation, and implementation of restructuring transactions.

Mr. Fox's notable engagements include: acting as Chief Restructuring Officer (CRO) to Tupperware Brands Corporation and interim Chief Financial Officer (CFO) to GTT Communications, Inc. in its financial restructuring; advising a global medical services company in its operational and financial restructuring; advising an \$850 million food additives business on its financial and operational restructuring; and advising a \$1.4 billion manufacturer of building products on an out-of-court exchange.

Previously, Mr. Fox advised Performance Sporting Goods on its sale through Section 363; advised Dean Foods, a \$2 billion dairy processor, on a sale of essentially all its assets; advised The Rockport Group in its restructuring through a Chapter 11 sale process; and acted as CRO to Gibson Brands in its financial restructuring.

Mr. Fox earned a bachelor's degree in business administration (accounting) from Hofstra University, New York and an MBA in finance from Fordham University, New York. He is a Chartered Public Accountant in New York and a member of the American Institute of Certified Public Accountants, the Turnaround Management Association, and the American Bankruptcy Institute. A frequent panelist on restructuring topics, Mr. Fox was an author of *The Chief Restructuring Officer's Guide to Bankruptcy*.