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TAILOR DOD'S BUDGET PROCESS TO THE NATIONAL SECURITY IMPERATIVES THE TIMES DEMAND

The Congressional Commission on Planning, Programming, Budgeting and Execution (PPBE) has released its final report with recommendations to improve the existing PPBE process. Successful reform will depend on legislative actions and a commitment to strategic changes in people, processes and technology.

PPBE Reform Strategies:

- **People:** establish a more streamlined structure, staffing mix, decision authority and accountability
- **Process:** measure budgetary metrics and flow investments to defense organizations that achieve results
- **Technology:** leverage technological solutions with AI to optimize operational efficiency within the PPBE framework

In a recent article by [Federal News Network](#), A&M Managing Director and Federal Practice Leader [Andreas Lucido](#) explains why the Pentagon needs budget reforms to focus on people, process and technology. Ultimately, embracing these reforms will not only modernize the PPBE system but also enhance the Defense Department's ability to respond swiftly and effectively to emerging challenges.

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